

## $3 \times 3 \times 3$ Matrix

This tool allows a collective creation of a series of individual ideas considering the creative input of the team members.


## Instructions

(1)
(2) Based on the defined innovation challenge, each team member shall propose three solutions and write them down on the upper row of the matrix (Member $\mathrm{N}^{\circ} 1$ ) within a three minute period of time.

Each team member exchanges his/her sheet with the member to his/her left. Within three minutes, three new proposals shall be written down on the middle row of the matrix (Member $\mathrm{N}^{\circ} 2$ ). These new proposals should complement the first ideas that came up.

Once again, repeat the action on the last row of the matrix (Member $N^{\circ} 3$ ).
There are 9 ideas on each matrix. Jointly, think and discuss the ideas and debate on how could they be complemented and clustered.

